Foundation to implement recommendations of strategic grantmaking task force

The Task Force also reaffirmed that the Foundation’s current areas of focus—health of the Jewish community, health of the urban community, academic medicine/bioscience, and health policy—are reflective of the Mt. Sinai mission and should remain the areas of grantmaking focus at this time. In addition to responding to grantmaking opportunities, the Task Force recommended that the Foundation undertake and stimulate impactful grantmaking in current areas of focus; examine and monitor local and national health issues, policy, and philanthropy in order to plan for and recommend future impactful grantmaking; and explore best practices from other grantmakers and communities to inform the strategic process.

To carry out these strategic objectives, the Task Force recommended that four advisory committees comprised of Directors be established according to the Foundation’s grantmaking areas of focus. The advisory committees will work with Foundation staff to give guidance to select foundation grantees, to strengthen the ability of the grantee to meet its mission and achieve its goals and to work with staff to provide grant monitoring and oversight for ongoing major Foundation investments. The following Directors were appointed to chair these advisory committees:

- **Renee Chelm**, Health of the Jewish Community
- **Beth Wain Brandon**, Urban Community
- **Keith Libman**, Health Policy
- **Richard J. Bogomolny**, Academic Medicine/Bioscience

In addition, the Task Force recommended an increase in the Presidential Grant amount, providing the Board and staff with additional time to concentrate on larger, strategic initiatives within the Foundation’s annual grants program. Increasing the dollar amount of Presidential Grants will also enable the Foundation to be more responsive and timely to requests between Board meetings. The staff will continue to convene and collaborate with other grantmakers regarding community needs, jointly identifying and, when appropriate, bringing forth funding recommendations to the Board for effective interventions such as Senior Transportation and the Health Policy Institute of Ohio.

Serving on the Strategic Grantmaking Task Force were Directors Richard Bogomolny, Leslie Dunn, Victor Gells, Henry Goodman, William Heller, Susan Hurwitz, Marc Krantz, Robert Reitman and Bennett Yanowitz. All of the recommendations of the Task Force were approved by the Board of Directors at its December 2006 meeting.
MT. SINAI LEGACY ACHIEVED THROUGH NURSING GRANTS

The Mt. Sinai School of Nursing, which operated between 1915 and 1970, was an important part of the Mt. Sinai legacy and educated thousands of nurses who served the community with skill and pride. Thanks to this legacy, The Mr. Sinai Health Care Foundation has recognized the importance of nursing professionals in the delivery of health care and has funded a variety of nursing programs focused on academic nursing and patient care. The grants awarded have addressed issues around the nursing shortage and have supported programs that offer educational opportunities to nurses. Grants have also addressed the support professions such as State Tested Nursing Assistants (STNAs), dining assistants and home health aides. Grants have, in addition, supported programs that place nurses within the community setting.

Central School of Practical Nursing (2004 and 2005) — To support a newly-created position of Attrition Reduction Specialist to provide assistance to students in the nursing program to increase the student success rate.

Center for Health Affairs (2006) — To help pilot an online clinical placement tool at two Cleveland-area hospitals, MetroHealth Medical Center and The Cleveland Clinic Foundation. Using online placement software developed in Portland, Oregon, the tool will help identify clinical placement opportunities for students in Northeast Ohio schools of nursing that will provide a time-effective and cost-effective way for nursing faculty to match students with appropriate training opportunities.

Lakeland Foundation (2004)—To help establish Project Caritas to provide health services to the homeless population of Painesville who attend a hot lunch program at the Painesville Salvation Army facility. In addition to providing health services to a disenfranchised population, each year approximately 70 nursing students from Lakeland Community College will receive training by working at the site under the supervision of nurses and a physician.

(continued on page 4)
HEALTH OF THE JEWISH COMMUNITY

Jewish Community Federation of Cleveland
$150,000 for allocations to health and human service agencies.

Jewish Family Service Association (JFSA)
$300,000 over three years for its Transformation and Enhancement Initiative to build capacity and infrastructure.

HEALTH OF THE URBAN COMMUNITY

Hebrew Free Loan Association
$32,500 to create a revolving loan fund for individuals to enroll in nurse assistant (STNA) and home health aide training programs of the American Red Cross.

LEAP (Linking Employment, Abilities and Potential)
$48,081 over two years for the Personal Assistance Cooperative Initiative to address the personal assistance needs of children and aging adults with disabilities.

Milestones Organization
$125,000 over three years to professionalize its work on behalf of children with autism spectrum disorders and their families.

Minority Women with Breast Cancer Unitig
$28,540 for its Urban Church-based Breast Cancer Education Program.

NEIGHBORHOOD FAMILY PRACTICE

Up to $120,000 over two years as matching funds for the Robert Wood Johnson Foundation’s Partners Investing in Nursing’s Future program, for which The Mt. Sinai Health Care Foundation would serve as lead agency, if approved. The project addresses the nursing shortage by training new nursing school and clinical nursing faculty, thereby allowing Northeast Ohio schools of nursing to admit additional students.

Recovery Resources
$75,000 over two years to expand treatment for co-occurring diseases of mental illness and substance abuse.

Senior Transportation Connection of Cuyahoga County
$75,000 for Year II start-up funding for new senior transportation coordinating agency.

HEALTH POLICY

Health Policy Institute of Ohio
$450,000 over three years for core funding to improve the health of Ohioans through informed policy decisions.

The Board of Directors takes pleasure in announcing its fall 2006 and winter 2007 grants:

The Mt. Sinai Health Care Foundation is pleased to acknowledge that the following bequests and distributions were recently received:

Dr. Hans J. and Betty Rubin Trust
Morton J. and Mathile W. Stone Philanthropic Fund of The Jewish Community Federation
Approximately 81% of older adults with physical or mental impairments live in community-based, in-home settings. Among those 85 and older, almost 50% have some type of need for long-term care. Many have functional difficulties that impair their ability to perform self care tasks or limitations imposed by the effects of adult-onset brain disorders. To help address the needs of older adults and also the needs of individuals who lack access to care because of disparities that exist, the Foundation made grants that provided nursing support where it did not exist. The following grants supported nurses within the community setting:

**JENNINGS CENTER FOR OLDER ADULTS** (2002)—For the clinical nurse coordinator’s position for an adult day center and geriatric medical clinic. This program was designed to help frail and memory-impaired older adults remain in their homes as long as possible in a safe and supportive manner. These programs offer seniors and family caregivers a single-source solution for managing the complex health care and functional support needs associated with aging.

**THE UNIVERSITY CIRCLE, INC. (UCI) WELLNESS AND HEALTH ENHANCEMENT PILOT PROJECT AT ABINGTON ARMS** (2004)—To provide an on-site registered nurse from Jewish Family Service Association’s Community Care at Home to meet the needs of those residents who could not afford individual services but would benefit from the interaction with a care provider who could offer minimal health interventions.

**NEIGHBORHOOD FAMILY PRACTICE** (2004, 2006)—To provide partial salary and benefits of a newly-created position of chronic care coordinator. This coordinator oversees the implementation of the Chronic Care Model, a collaborative project of community health centers that is managed nationally by the U.S. Bureau of Primary Health Care. Neighborhood Family Practice has restructured care to patients with three identified chronic illnesses—depression, diabetes and cardiovascular disease. The new structure represents a change from an episodic approach to treatment of a chronic illness to one of planned care. Comprehensive patient self-management programs are part of the program.
THE MT. SINAI HEALTH CARE FOUNDATION expresses its sincere appreciation to its friends and supporters for their many generous contributions. In addition to honoring or remembering loved ones, gifts to the various funds help to improve the health status of the Greater Cleveland community through the Foundation’s grantmaking program. The following contributions were received between October 1, 2006, and April 30, 2007.

SPECIAL GIFTS

Dr. Willard A. Bernbaum Memorial Fund
Henry and Madeline Bernbaum

Robert Gelb Memorial Fund
In Memory of Robert Gelb
In Honor of Victor Gelb
Richard Osborne and Elizabeth Osborne

Lewis Miller Philanthropic Fund
Lewis Miller Memorial Fund of The Jewish Community Federation of Cleveland

The Mt. Sinai Heart Fund
Lucia Donner Trust

CONTRIBUTIONS

Abram B. and Sylvia S. Memorial Cancer Lecture Fund
In Memory of Abram and Sylvia Efroymson
John and Donna Efroymson

The Mt. Sinai Health Care Foundation General Fund
In Memory of Esther Pollock
Barbara Sims
John and Leslie Dunn

Dr. William Herman Pediatric Lectureship Fund
In Memory of Dr. William Herman
Sarah Dick

Alan Hubar Memorial Fund
Rita S. and Alan M. Hubar Philanthropic Fund of The Jewish Community Federation of Cleveland

Klarreich-Friedman Behavioral Medicine Fund
In Celebration of Morton & Natalie Epstein

In Honor of Sally H. Wertheim, PhD
Susan Klarreich

Roger S. Landers Research Fund
In Honor of Jake Apelbaum
Marshall and Marilyn Bedol
Edward Kellerman

In Memory of Bill Belman
Father of Hedy Demsey
Chuck Feiner

For Recovery of Elaine Apelbaum
Harriett Garson
Irwin and Ruth Isroff

In Memory of Esther Landers
Edward and Irene Kellerman
Ron and Jane Mack
Richard and Florence Perlmuter

Edgar & Roslyn Freedman Medical Teaching Fund
In Honor of Sol Mix
Edgar W. Freedman

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Morton G. Epstein
Director Emeritus

Mitchell Balk, President
Ann Freimuth, Program Officer
Shelly Galvin, Program Officer
Genese Hewston, Program Assistant
Lisa Zwolinski, Administrative Assistant
NEWS IN BRIEF
Mr. Sinai Director Sally H. Wertheim, Ph.D., and President Mitchell Balk led a roundtable discussion on measuring the effectiveness of foundation public policy initiatives at the Center for Effective Philanthropy’s National Educational Conference on March 9, 2007, in Chicago.

JOIN MT. SINAI’S LEGACY OF CARING
You can become part of Mt. Sinai’s living legacy by establishing a named fund, thereby creating a permanent source of income to carry out the Mt. Sinai mission. For more information about how to make The Mt. Sinai Health Care Foundation part of your philanthropic legacy, please contact Mitchell Balk, president of the Foundation at 216-421-5500.